

JUNE 2025

European sovereignty as opportunity

The political landscape across Europe, and the world, is currently undergoing perhaps the most profound changes since the end of the Cold War. The Covid pandemic, war in Ukraine, and now abrupt changes to the global system of trade and the reassessment of old alliances – most notably with the US – have led to a new reality where European states, both individually and collectively, will have to realign their priorities and strike an increasingly independent tone on the global political and economic stages.

These changes – already underway, and set to quicken over the coming years – can be viewed in terms of a growing European sovereignty, driven by the need to achieve greater independence and autonomy across a range of strategic sectors.



Changes accelerating

While historians will likely site the roots of the changing world order

- and Europe's place in it - some decades prior, it was the Covid-19 pandemic that marked a profound shift in reconsidering the dominate narrative of unabating globalization. Corporates and governments were forced to quickly reconsider supply chains as these became disrupted or broken, and re-regionalizing or near-shoring became the orders of the day. Strategic autonomy's rise to the top of the political and economic agendas was then accelerated by Russia's full-scale invasion of Ukraine. This not only provided an immediate trade shock - largely

around energy supply – but also raised an unprecedented existential threat to many countries of the European Union. The expansion of NATO and commitments to rearm and greatly boost defence budgets quickly followed.



Christophe Hautin Portfolio Manager



Virginie Dubois Product Specialist



The start of Donald Trump's second term has accelerated these trends in several ways. First, disengagement from the Ukraine war, and from Europe more broadly, has further spurred European defence spending, including the EU's "Preparation 2030" programme and a myriad of similar initiatives being taken at the national level. Second, while the final tariff landscape seems impossible to predict, Trump's so-called "Liberation Day" led many sectors in Europe to quickly reconsider their strategic outlooks and future growth drivers. Indeed, for many in both the business and political spheres, this period saw European sovereignty become the imperative policy issue of our time.



Sectoral tailwinds

The economic

landscape in Europe has already changed significantly since the start of the year. Uncertainty, volatility, and an increasingly pessimistic outlook in the US have seen investors flocking into European equities with local markets significantly outperforming their counterparts across the Atlantic. Alongside this external driver, the stimulus of a new German government with a pledge to drive much-needed investment through greater borrowing – as well as commitments across the EU to increase spending on defence and supporting strategic industries – are also contributing to more bullish

sentiment in European markets, where equities still trade at a structural discount compared to their US peers.

While these recent developments are, from a European perspective, certainly welcome, the course that the continent is set to take over the coming years will have a more lasting and profound effect on the European equities landscape. While the most visible and newsworthy effect of growing European sovereignty is currently the wide-ranging commitments to rearmament that we are seeing from many countries, the idea of sovereignty also extends to a range of strategic sectors, and comes alongside other significant megatrends such as digital transformation and energy transition.

Key beneficiaries will come in a range of areas – some less obvious than others. Alongside, and driven by, defence, technological reindustrialization will see opportunities in aerospace, infrastructure, and cybersecurity, favouring those able to best leverage best able to leverage rapid developments in artificial intelligence and tech more broadly. The energy transition and the desire for energy autonomy will drive investment in green tech, especially in the areas of sustainable mobility, energy efficiency, and developing the circular economy.

However, we are also likely to see several other areas benefit. For instance, the biotechnology and human and animal health sectors will all see tailwinds from the restructuring of supply chains and the move towards European independence and autonomy. And all of these trends will drive innovation and growth across finance and insurance, to facilitate capital flow and the financial independence of European businesses.



Market opportunities

From an investment perspective, the secular trend of European sovereignty presents multi-sectoral opportunities over the medium- to long-term. Key here are what we call technological catalysts – firms not limited to the traditional tech or IT sectors, but that are involved in all aspects of digital transition, cybersecurity and defence, and the green transition. Indeed, in this respect it is key to identify those corporates that will become future European champions, offering global leadership and excellence in areas key to other extant trends. European sovereignty will thus certainly rely on the current market leaders stepping up, but also on today's small and midcaps that are set to support the continent's transition over the years and decades to come.

Investing involves risk. The value of an investment and the income from it will fluctuate and investors may not get back the principal invested. Past performance is not indicative of future performance. This is a marketing communication. It is for informational purposes only. This document does not constitute investment advice or a recommendation to buy, sell or hold any security and shall not be deemed an offer to sell or a solicitation of an offer to buy any security.

The views and opinions expressed herein, which are subject to change without notice, are those of the issuer or its affiliated companies at the time of publication. Certain data used are derived from various sources believed to be reliable, but the accuracy or completeness of the data is not guaranteed and no liability is assumed for any direct or consequential losses arising from their use. The duplication, publication, extraction or transmission of the contents, irrespective of the form, is not permitted.

This material has not been reviewed by any regulatory authorities. In mainland China, it is for Qualified Domestic Institutional Investors scheme pursuant to applicable rules and regulations and is for information purpose only. This document does not constitute a public offer by virtue of Act Number 26.831 of the Argentine Republic and General Resolution No. 622/2013 of the NSC. This communication's sole purpose is to inform and does not under any circumstance constitute promotion or publicity of Allianz Global Investors products and/or services in Colombia or to Colombian residents pursuant to part 4 of Decree 2555 of 2010. This communication does not in any way aim to directly or indirectly initiate the purchase of a product or the provision of a service offered by Allianz Global Investors. Via reception of this document, each resident in Colombia acknowledges and accepts to have contacted Allianz Global Investors via their own initiative and that the communication under no circumstances arises from any promotional or marketing activities carried out by Allianz Global Investors. Colombian residents accept that accessing any type of social network page of Allianz Global Investors is done under their own responsibility and initiative and are aware that they may access specific information on the products and services of Allianz Global Investors. This communication is strictly private and confidential and may not be reproduced, except for the case of explicit permission by Allianz Global Investors. This communication does not constitute a public offer of securities in Colombia pursuant to the public offer regulation set forth in Decree 2555 of 2010. This communication and the information provided herein should not be considered a solicitation or an offer by Allianz Global Investors or its affiliates to provide any financial products in Brazil, Panama, Peru, and Uruguay. In Australia, this material is presented by Allianz Global Investors Asia Pacific Limited ("AllianzGI AP") and is intended for the use of investment consultants and other institutional /professional investors only, and is not directed to the public or individual retail investors. AllianzGI AP is not licensed to provide financial services to retail clients in Australia. AllianzGI AP is exempt from the requirement to hold an Australian Foreign Financial Service License under the Corporations Act 2001 (Cth) pursuant to ASIC Class Order (CO 03/1103) with respect to the provision of financial services to wholesale clients only. AllianzGI AP is licensed and regulated by Hong Kong Securities and Futures Commission under Hong Kong laws, which differ from Australian laws.

This document is being distributed by the following Allianz Global Investors companies: Allianz Global Investors GmbH, an investment company in Germany, authorized by the German Bundesanstalt für Finanzdienstleistungsaufsicht (BaFin); Allianz Global Investors (Schweiz) AG; Allianz Global Investors UK Limited, authorized and regulated by the Financial Conduct Authority; in HK, by Allianz Global Investors Asia Pacific Ltd., licensed by the Hong Kong Securities and Futures Commission; in Singapore, by Allianz Global Investors Singapore Ltd., regulated by the Monetary Authority of Singapore [Company Registration No. 1999071692]; in Japan, by Allianz Global Investors Japan Co., Ltd., registered in Japan as a Financial Instruments Business Operator [Registered No. The Director of Kanto Local Finance Bureau (Financial Instruments Business Operator), No. 424], Member of Japan Investment Advisers Association, the Investment Trust Association, Japan and Type II Financial Instruments Firms Association; in Taiwan, by Allianz Global Investors Taiwan Ltd., licensed by Financial Supervisory Commission in Taiwan; and in Indonesia, by PT. Allianz Global Investors Asset Management Indonesia licensed by Indonesia Financial Services Authority (OJK).

June 2025 LDS-250131